

VANCE COUNTY
Board of Commissioners



Annual Planning Retreat
January 18, 2024



Vance County Board of Commissioners
2024 Annual Planning Retreat
Thursday, January 18, 2024
NC Works Board Room
826 S. Garnett Street, Henderson, NC



1. **(8:45AM) – Coffee and Gather**

2. **(9:00 – 10:30AM) – General Updates**
C. Renee Perry, County Manager
Katherine Bigelow, Deputy County Manager/Chief Financial Officer
 - Update from Last Year’s Major Expenditures
 - 4 Year Revaluation – Revenue Neutral Tax Assessment Explanation and Forecast

3. **(10:30 – 12:00PM) – Vance County Financial Present and Future Planning**
Katherine Bigelow, Deputy County Manager/Chief Financial Officer
 - How, When, and what to borrow
 - Capital Improvements Plan Overview
 - Review of Debt
 - Major Budget and Staffing Impact for FY25
 - Budget Calendar for FY25

4. **(12:00PM) – Lunch**

5. **(12:45 – 1:55PM) – Goals Review and Goal Setting**
C. Renee Perry, County Manager
 - FY 23-24 Goals Review
 - FY 24-25 Goals Prioritization

6. **(1:55PM) – Break**

7. **(2:15 – 4PM) – Goals Review and Goal Setting**
C. Renee Perry, County Manager
 - FY 23-24 Goals Review
 - FY 24-25 Goals Prioritization



GENERAL UPDATES

C. RENEE PERRY, COUNTY MANAGER
KATHERINE BIGELOW, DEPUTY COUNTY MANAGER/CHIEF
FINANCIAL OFFICER



Major Expenditure Updates:

- KARTS Update –



January 2024 Update

STAFFING

- Tonya Moore appointed as Interim Finance Manager, February 2023.
- Randy Cantor was hired as Executive Director July 2023.
- Tonya Moore named Finance Manager, September 2023.
- We continue to actively recruit drivers.

FINANCIAL

- Unnecessary and/or underutilized services were cut or scaled back.
- Long-term issues with NCTracks were resolved, resulting in post invoice revenues being received. We continue to submit claims for payment.
- No longer operating "paycheck to paycheck."
- Bank balance is now in good standing. We have begun to rebuild our fund balance.

OPERATONAL

- Adjustments made in dispatch/scheduling.
- Routes being reviewed for better efficiency.
- Duties reassigned for better efficiency.
- Replaced four vehicles, with another four expected.
- Received approval for a MicroTransit project, which could ultimately replace the Around Town Shuttle.

Major Expenditure Updates con't:

- Schools Update – The agreed upon CIP for Eaton Johnson came to an end this fiscal year. VCPS are in need of 10 of the 15 school building roofs to be replaced, as well as multiple elementary school parking lots in need of repair. The roof replacement is estimated at \$6,682,500 and the parking lot resurfacing estimate is \$2,500,000 for a total of \$9,182,500 needed in facility repairs, after selling the schools on Beckford, we plan on allowing them to keep the monies from the sale of the building to start on the roof needs. ESRA (School COVID money) has come to an end, but needs are still high so we anticipate them asking for an increase in capital and for county funded employees raises
- 401(K) – We have 226 active full time employee's eligible for participation. We have 70 active participants. That is 31% usage. Of that 31%, 85% are newer employee's. This is helping with recruitment.



Major Expenditure Updates con't:

- Health Insurance – The MERP (Medical Expense Reimbursement Program) is working better than we expected. In the first year we were able to save \$617,868, the second year we were able to save an additional \$554,959. Now we are able to lower the budget by \$500,000 while continuing to save over \$100K per year and to cover our MERP expenses, all while giving better deductibles, savings for HSA, and better overall coverage for our Staff.



Tax Revaluation



1. **What's the purpose of the tax rate?**
 - a. The purpose of the Neutral Property Tax Rate is to show what tax rate next year will produce revenue equal to the prior year, if revaluation had not occurred, adjusted for average growth. It also shows whether the tax rate and estimated tax levy went up or down between revaluations.
2. **How many interim years (years between evaluation) are required before a revaluation?**
 - a. All units are required to reevaluate their property a minimum of every eight years.
3. **Does the LGC require this form?**
 - a. No. It is required by G.S. 159-11(e). The Neutral Property tax rate is used for comparison purposes only, however each unit is required to notify when there is a general revaluation of property.
4. **What is the assessed value?**
 - i. The assessed value is the value that a locality assigns to the property when it performs a full evaluation of properties.

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COUNTY FINANCIAL PRESENT AND FUTURE PLANNING

**KATHERINE BIGELOW, DEPUTY COUNTY MANAGER/CHIEF
FINANCIAL OFFICER**

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Capital Funding Options

Credit Options



Credit Option	Security Overview	Considerations
 Pay-Go	N/A	<ul style="list-style-type: none"> - No Interest Cost. - Requires upfront funding of whole project. - Could be utilized in conjunction with a reimbursement resolution.
 General Obligation Bonds	Pledge of the taxing power and full faith and credit of the Issuer.	<ul style="list-style-type: none"> - Lowest Cost of Funds. - No pledge of assets required. - Failed referendum can hinder project funding. - Timing for referenda.
 Installment Financing, LOBs, COPs	Pledge of an asset and subject to annual appropriation by the Governing Body.	<ul style="list-style-type: none"> - Does not require referendum. - Collateral Requirements - Ability to utilize a master indenture.
 Revenue Bonds	Pledge of a specific enterprise revenue stream.	<ul style="list-style-type: none"> - Does not require referendum. - No collateral requirements. - Requires financial covenants.
 Special Obligation Bonds	Pledge of any available sources of revenues, to the extent the generation of the revenues does not constitute a pledge of taxing power.	<ul style="list-style-type: none"> - Does not require referendum. - Limitations on revenue sources and project eligibility.

Financing Considerations

Methods of Sale



Issuance Approach	Overview	Potential Advantages	Potential Disadvantages
Direct Bank Loan 	Direct Loan through and held by one or more Financial Institutions.	<ul style="list-style-type: none"> – Streamlined financing process. – Lower Cost of Issuance. – Flexible Prepayment Terms. – Interest Rate established at beginning of financing process. 	<ul style="list-style-type: none"> – Limitations on borrowing amount, term and structure. – Typically higher interest rates, subject to market conditions.
Public Sale 	Issuance of Securities through a Broker Dealer.	<ul style="list-style-type: none"> – Flexible terms of borrowing (amount and term). – Typically lower interest rates, subject to market conditions. 	<ul style="list-style-type: none"> – Higher cost of issuance. – Ratings generally required. – More stringent financing requirements / documentation. – Interest Rate established late in the financing process.
State / Federal Programs (e.g. USDA, SRF, WIFIA) 	Direct Loan through and held by a State or Federal Agency / Department.	<ul style="list-style-type: none"> – Potential for longer term amortization (30-40 years) and/or alternative structuring, depending upon program. – Low / subsidized interest rates may be available. – Maximum Interest rate established upon approval and can be reduced at project completion under certain programs. – Potential grant funding / principal forgiveness. 	<ul style="list-style-type: none"> – Application process with limited funds available. – Minimum eligibility qualifications may apply. – Limited structuring flexibility, depending upon program. – Detailed application requirements can result in longer process. – May require a construction loan or Interim Financing. – May Require a Debt Service Reserve Fund.

Local Government Commission Overview



**North Carolina
Department of State Treasurer
Local Government Commission**

Upcoming LGC Meeting Schedules	Oct. Meeting	Jan. Meeting*
FY 2022 Audit Due:	8/8/2023	11/7/2023
JLC Letter Due:	8/17/2023	11/24/2023
Application Due:	9/5/2023	12/5/2023
Commission Meeting	10/3/2023	1/9/2024

*Note: January Meeting Deadlines subject to change pending Calendar Year 2024 Published Schedule.

- The Local Government Commission (“LGC”) oversees and approves debt issuance for North Carolina localities. As part of their approval process, the LGC must find that:
 - The proposed bond issue is necessary or expedient.
 - The amount proposed is adequate and not excessive for the proposed purpose of the issue.
 - The unit’s debt management procedures and policies are good, or that reasonable assurances have been given that its debt will henceforth be managed in strict compliance with the law.
 - The increase in taxes, if any, necessary to service the proposed debt will not be excessive.
 - The proposed bonds can be marketed at reasonable rates of interest.

- In order to support these findings, the LGC traditionally requires:
 - Construction bids and major permits in hand by the application deadline.
 - Conservative amortization structures – Level Principal is preferred and no longer than 20 year terms for governmental projects.
 - A demonstrated ability to repay the debt obligation.
 - The Audit for the most recently completed Fiscal Year submitted to the LGC for any debt related approvals after October.

- To assist in achieving the necessary approvals in a timely fashion, the LGC requests that:
 - A Pre-application meeting typically occurs at least 2-3 months prior to approval. This informs the LGC of the County’s desire to move forward with a Financing or Referendum and also provides the LGC with preliminary information on the project(s) being considered.
 - Responses to Financial Performance Indicators of Concern by Fiscal Management (if applicable) are received approximately 2 months prior to Requested LGC Meeting.
 - A complete application is submitted by the published deadline, typically 4 weeks prior to the Requested LGC Meeting.

USDA Community Facilities Program



In order to obtain financing under the USDA Community Facilities Program, an applicant must follow a detailed 4-Step Application / Funding Process:

- **STEP 1: Eligibility Determination.** In order to qualify for the USDA Community Facilities Program, the applicant/project must be able to demonstrate minimum eligibility requirements, including a population less than 20,000 and over half of the population served must be located in an eligible rural area.
- **STEP 2: Pre-Application Process.** The applicant must provide a number of due diligence items in order to qualify to submit an application for funding, including:
 - Submitting Organizational Documentation for review.
 - Obtaining letters from banks establishing alternative funding options.
 - Third Party Consultant Reports including a Preliminary Architectural Report, Environmental Assessment, Appraisal Report and Financial Feasibility Report backed by an examination opinion from a Certified Public Accountant
- **STEP 3: Application Submittal.** The applicant must submit completed application form along with required consultant reports developed during the Pre- Application Process.
- **STEP 4: Closing and Construction.** The last phase of application process involves preparation and approval of construction plans, specifications, and the procurement of construction contractor(s) through free and open bidding, construction of the project and closing of the loan.
 - Approval of all bidding documentation, bid award, construction method and contracts proposed by the construction contractor.
 - Interim financing agreement (Construction Loan) must be submitted to USDA for review and concurrence.
 - Maximum interest rate established.
 - Ongoing construction period requirements including requirements during construction, such as daily inspections, payouts, and schedules.
 - Construction Complete and USDA Loan Closed.



Five Year Capital Improvement Plan

Fiscal Years 2025-2029

Vance County, North Carolina





FISCAL YEARS 2024-2028

CAPITAL IMPROVEMENT PLAN

Vance County, North Carolina

BOARD OF COMMISSIONERS

Sean A. Alston, Sr.

R. Dan Brummitt, Chair

Carolyn Faines

Yolanda Feimster

Thomas S. Hester, Jr.

Leo Kelly, Jr., Vice-Chair

Archie B. Taylor, Jr.

COUNTY MANAGER

C. Renee Perry

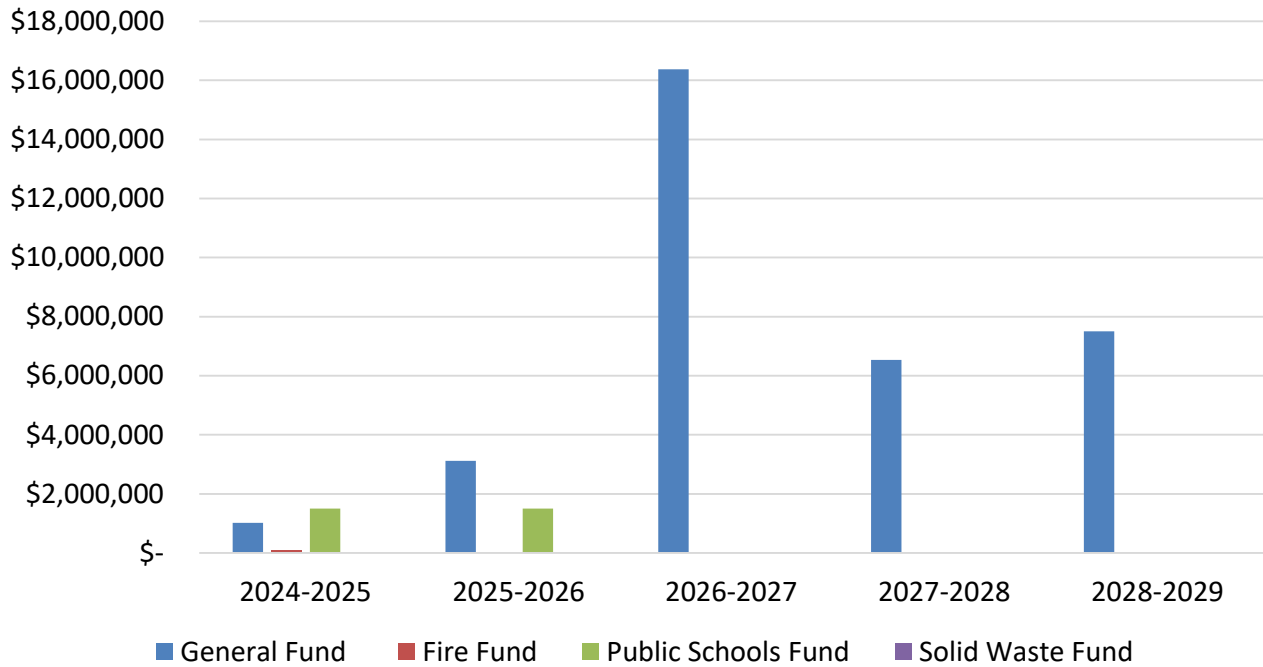
Report Compiled by:

Katherine Bigelow, Deputy County Manager/Chief Financial Officer

CIP Established FY 2015 - 2016

CIP OVERVIEW

Fiscal Years 2025-29 Total Capital by Fund



NOTES

- ❖ Revaluation Year.
- ❖ The county is preparing to do begin projects such as: jail renovations, constructing an EMS facility, roof replacement at various county owned buildings, radio tower project, ambulance remount/replacement, and re-paving various county parking lots. This will mainly impact the county's Capital Fund.
- ❖ VCPS has numerous roof and parking lots that need attention, in conjunction with school staff we are working on getting them the funds they need to provide safe schools for the future leaders of Vance County
- ❖ It is important to note that the county's ability to fund pay go or debt funded capital is limited without additional dedicated revenue sources in the future.

Capital Improvement Plan
Fiscal Years 2025-2029
General Fund Summary

CIP Projects by Department:	Financing Method	Budget Year 2024-25	Planning Year 2025-26	Planning Year 2026-27	Planning Year 2027-28	Planning Year 2028-29	TOTAL BY PROJECT
Animal Shelter							
Storage Area at Animal Shelter	Pay Go		125,000.00				125,000.00
County Owned/Outsourced Buildings							
Smart Start Building - Parking Lot	Pay GO/Pair to fund	155,550.00					155,550.00
Cooperative Extension Building - HVAC Repl	Pay GO/Pair to fund			67,500.00			67,500.00
							-
Sheriff's Office Storage Building	Pay GO/Pair to fund	350,000.00					350,000.00
Emergency Operations - 911							
Radio Tower Project (viper equipment and cost)	Debt-Long Term(?)				2,300,000.00		2,300,000.00
Mobile CAD Computers (5 Year End of Life)	Pay Go	75,000.00	75,000.00				150,000.00
EMS							
EMS Building/Public Safety Complex	PayGo Capital	750,000.00	6,000,000.00				6,750,000.00
Ambulance Replacement/Remount	Budget Dependent	350,000.00	400,000.00		400,000.00		1,150,000.00
EMS Substation - North End of County	Debt-Long Term			400,000.00			400,000.00
Auto CPR Devices (5)	Pay Go	53,000.00					53,000.00
Jail							
Jail Upgrade/Expansion	Debt-Long Term	1,500,000.00	2,000,000.00	2,000,000.00	2,000,000.00		7,500,000.00
IT							
Network Infrastructure Replacement	Pay Go			125,000.00			
Fire							
75" Quint Engine Fire Truck (used)	Debt			750,000.00			750,000.00
Renovation of Fire Station	PayGo Capital		1,000,000.00				
Public Safety Departments							
Viper Portable Radio Replacement (134 radios)	Pay Go			140,000.00			140,000.00
Viper Mobile Radio Replacement (78 radios)	Pay Go			75,000.00			75,000.00
Eaton Johnson Building							
Roof Replacement (Gym, Kitchen, Vocational)	Paired with New EMS		800,000.00				800,000.00
Wing Renovations/Vocational Renovation/Gym	Pay Go		250,000.00				250,000.00
HVAC Pumps (8)/HVAC Air Handler (1)	Pay Go	195,840.00					195,840.00
COUNTY DEPARTMENTS SUBTOTAL:		\$ 3,429,390.00	\$ 10,650,000.00	\$ 3,557,500.00	\$ 4,700,000.00	\$ -	\$ 21,211,890.00

Capital Improvement Plan
Fiscal Years 2025-2029
General Fund Summary

CIP Projects by Department:	Financing Method	Budget Year 2024-25	Planning Year 2025-26	Planning Year 2026-27	Planning Year 2027-28	Planning Year 2028-29	TOTAL BY PROJECT
Vance County Schools							
Roof Repairs/Parking Lot Resurfacing	Lottery/Sales Tax FB		1,500,000.00	2,000,000.00	2,500,000.00		6,000,000.00
Vance-Granville Community College <i>(only reflected Vance County's share as the project cost - 75%)</i>							
Annual Capital Outlay for Facilities Maintenance	Pay Go	54,960.00	54,960.00	54,960.00	54,960.00	54,960.00	274,800.00
Parking Lot Repairs & Resurfacing	Debt-Long Term		97,885.00		353,360.00		451,245.00
Roof Repairs & Renovations	Debt-Long Term		936,250.00	1,247,524.00		825,169.00	3,008,943.00
HVAC Replacements and Lighting	Debt-Long Term		4,540,206.00				4,540,206.00
VGCC SUBTOTAL:		\$ 54,960.00	\$ 5,629,301.00	\$ 1,302,484.00	\$ 408,320.00	\$ 880,129.00	8,275,194.00
	VC Portion	41,220.00	4,221,975.75	976,863.00	306,240.00	660,096.75	6,206,395.50
TOTAL BY FISCAL YEAR:		\$ 3,470,610.00	\$ 16,371,975.75	\$ 6,534,363.00	\$ 7,506,240.00	\$ 660,096.75	\$ 33,693,085.50



Vance County Debt:

General Fund Debt: \$7,613,343.55

GF Debt Payments 24/25: \$921,033.09 (Debt Burden 1.60%)

School Fund Debt: \$9,993,466.31

SF Debt Payments 24/25: \$1,518,653.52

Water Fund Debt: \$16,044,176.80

WF Debt Payments 24/25: \$ 545,265.15

(With Phase 1B, expect debt payments to raise \$500,000 in payments per year)

Debt Service Fund (Long-Term/Bonded): \$1,840,847.80

DS Debt Payments 24/25: \$80,024

Total Debt Balance(6/30/25): \$35,491,834.46

***Reasonable Debt Burden Recommended by the LGC and VC Financial Policy Guidelines is less than 15%

***Long-Term: 30-40 year payout



Vance County Planning Retreat Major Budget Impacts FY 24-25

Revenues:

1. Sales tax revenues are expected to grow; we anticipate adding revenue of approx. 2% (\$225,000).
2. With a Tax collection rate of 97.73%. With a tax revaluation estimated at a 70% increase the new assessed valuation will be around \$4,433,900,000 which will allow us to be revenue neutral at \$.53, which I recommend we come in at \$.57 to \$.63 to allow for growth. This is \$.03 below the state average. (Increase of 1-2.5M)

Expenditures:

1. **Pay for Performance and COLA** – Based on an employee's evaluation, they will be awarded the past year monetarily based on a scale. This cost will be estimated and budgeted at \$600,000.
2. **Split Planning and Code Enforcement** – No Budget Impact.
3. **EMS Main and Substation (Including a 5th Ambulance)** - Budget impact of approx. \$6M, with a recurring cost of \$125K per year of adding additional staff.
4. **Jail Upgrades** – already included in the CIP until future jail plans are decided.
5. **Public School** – The agreed upon CIP for Eaton Johnson came to an end this fiscal year. VCPS are in need of 10 of the 15 school building roofs to be replaced, as well as multiple elementary school parking lots in need of repair. The roof replacement is estimated at \$6,682,500 and the parking lot resurfacing estimate is \$2,500,000 for a total of \$9,182,500 needed in facility repairs, after selling the schools on Beckford, we plan on allowing them to keep the monies from the sale of the building to start on the roof needs. ESRA (School COVID money) has come to an end, but needs are still high so we anticipate them asking for an increase in capital and for county funded employees raises.
6. **Employer retirement contribution rates** –Increases as follows
 - a. General Employee increasing from 12.91% to 13.5% (estimated)
 - b. Law Enforcement increasing from 14.10% to 15.3% (estimated)
 - c. Budget impact for FY 24-25 is estimated at \$175,000
7. **Health Department** – FY 24-25 will be the eighth year of multi-year funding plan - \$25,000 increase as per plan, however they did make us aware of needing and increase to keep up with demand.
8. **Staffing Needs (see attached sheet for specifics)**
 - Employee Health & Safety Coordinator
 - 2 – Detectives (inside the Criminal Investigation Division)
 - Tax Assessing Technician

Department	Position	Grade	Total Costs
Finance & Admin	Employee Health & Safety Coord	66	\$39,785+ benefits

Justification: The Employee Health & Safety Coordinator performs a variety of responsible paraprofessional administrative, technical, and HR support responsibilities in Human Resources. Work includes planning and implementing employee wellness events, processing workers' compensation claims, and providing administrative support for the HR Director. The Employee serves on the Employee Safety Committee as the lead facilitator. The employee coordinates employee training events, in person and online. Work is performed under the general supervision of the HR Director, and is evaluated through observation, conferences, and the quality and effectiveness of work completed.

Job Duties:

- Process and maintain worker's compensation claims and OSHA files and logs.
- Facilitates Safety Committee meetings, participates in trend analysis, and provide employee injury related information to the Safety Committee;
- Creates and maintains a training database for all employees.
- Participates in planning and implementing various HR meetings/events and special programs, including wellness, health fairs, and safety training.
- Assists the HR Director with a variety of records including reports and research on safety and wellness programs.
- Administer the drug and alcohol screen process.
- Provides administrative support to the HR Director and performs other related duties as assigned.

Sheriff's Office	Detective x 2	69	\$47,218+ benefits
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Justification: From 2022 to 2023, Vance County Sheriff's Office has had an 11.3% increase in the crime summary. The number of cases assigned to Investigators increased from 2022 to 2023 by 25.6%. With this increase, Investigators are not able to provide the time and attention required to all victims. This causes cases to go unsolved. Investigators are currently responsible for also investigating incidents at the Vance County Jail to include criminal misconduct by inmates and contraband being brought into the Vance County Jail which results in an unsafe environment for staff and inmates. Investigators are also responsible for processing their own crime scenes and processing their own evidence. For these reasons, a request is being made for two new investigative positions. One of these positions who be responsible for crime scene processing and evidence collection at all crime scenes within the county. The second position who be assigned to work jail cases to aid in the ongoing efforts to make the Vance County Jail a safer place by interdicting the contraband, narcotics, and cell phones that are coming into the jail. The jail investigator would also work with jail staff and Sheriff's Office personnel to gather intelligence through various sources within the jail to aid in building stronger cases for prosecution. The cost for these positions to include salary and benefits on the current pay scale for Vance County would be min. pay \$47,218 + Benefits \$22,829 = \$70,047 per employee.

Job Duties:

- Conducts initial and follow-up investigations of a variety of criminal, juvenile, and/or narcotics related incidents; interviews persons in connection with all investigated incidents; develops contacts and information sources concerning criminal activities; performs undercover operations and surveillance work as required; arrests offenders; identifies, collects, and preserves physical evidence; prepares written reports of investigative activities; testifies in court regarding investigative activities; may specialize in one particular form of investigations such as controlled substances, juvenile, narcotics, etc.
- Prepares detailed records and reports of activities using prescribed methods.
- Performs regular patrol work as needed, such as patrolling the County during an assigned shift in a vehicle; preventing, detecting and investigating disturbances and crime; serving various civil and criminal papers; responding to calls; apprehending suspects; and executing related assignments.
- Collaborate with outside agencies, the District Attorney Office and Sheriff's Office personnel to successfully apprehend and bring to trial suspects in a case
- Familiarize and be able to successfully conduct interview and work crime scenes
- Complete basic Criminal Investigative Methods to perform job duties: ie interview and interrogations, evidence collections, case management, and preparing for court testimony
- Performs other related duties as assigned.

Department	Position	Grade	Total Costs
Tax Office	Tax Assessing Technician	63	\$36,258 + benefits

Justification: This position would play an essential role in the Tax Office. Currently, there is one Real Property Appraiser and two Personal Property Appraisers. In addition to their other duties, the three appraisers in the Tax Office are also responsible for keying copious amounts of data into our system. This leaves little time for the Real Property Appraiser to pick up new construction and mobile homes efficiently and the Personal Property Appraisers to discover unlisted properties. These lapses lead to a loss of revenue, and thus, less funding available to the community. This position will also benefit other departments, such as E911 and Planning. In this technology-driven area, navigating the internet is critical in locating potential errors and changes in our public records. The Tax Assessing Technician's duties in keeping up with updates from E911, Planning, and GIS would make public records more accurate and reliable.

Job Duties:

- Assist with keying data for the Personal Property Appraiser and the Real Property Appraiser
- Conduct quarterly Sales ratio reports
- Responsible for transfers, splits and recombination
- Work closely with E911 addressing, Planning and Development, GIS
- Assist taxpayers with Listing and Assessing inquiries, completion of exclusion and exemption applications, present use applications
- Help answer phones and respond to public with online inquiries.

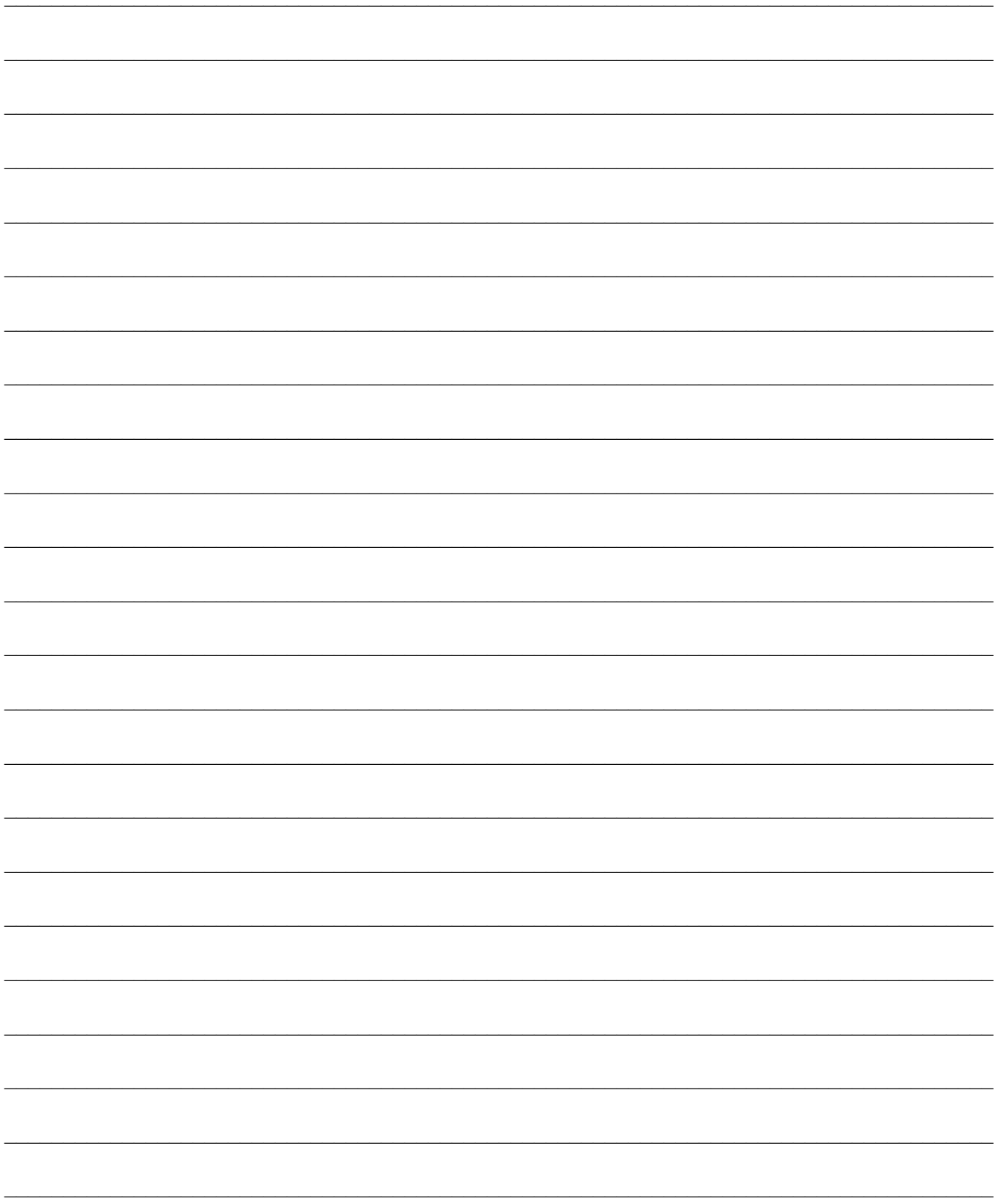


Budget Calendar Fiscal Year 2024-2025

<u>Task</u>	<u>Date</u>
CIP Materials to Department/Office Heads	October 11, 2023
CIP Due to Finance Director	November 3, 2023
Budget Materials to Department/Office Heads	December 7, 2023
1 st Budget Public Hearing	* January 8, 2024
Budget Requests to Finance Director	January 12, 2024
Commissioners Retreat (To Be Scheduled)	January 18, 2024
Outside Agency Requests Due	January 31, 2024
Processing of Budget Requests & Meeting with Dept. Heads	Feb 13 – Mar 30, 2024
Final Adjustments	April 1 – 30, 2024
Proposed Budget Presentation to Board of Commissioners	*May 6, 2024
Potential Budget Work Sessions (To Be Scheduled)	May 13 – May 24, 2024
2 nd Budget Public Hearing & Potential Adoption	*June 3, 2024
Budget Adoption	No later than June 30, 2024

*Denotes a Board of Commissioners Meeting Date

Notes





GOALS REVIEW AND GOAL SETTING

C. RENEE PERRY, COUNTY MANAGER





2024 Planning Retreat Manager's Report

Regionalization/Interlocal Cooperation

- 1. City of Henderson** – Tax Office (75%/25%); 911(50%/50%); Elections (83%/17%); Parks and Recreation (45%/55%); Library (85%/15%); Animal Services Officer; Downtown Development Commission; County Water Purchase from City; Downtown Wi-Fi (50%/50%); Henderson-Vance Industrial Park; Jointly Owned Properties
- 2. Economic Development** – Triangle North and Kerr-Tar Regional Economic Development Corporation (Granville, Franklin, Warren & Vance); Economic Development Commission (County & City)
- 3. Others** – Shared solid waste director with Granville; Granville Vance Health Department; Vance Granville Community College; Stepping Up Initiative (Granville, Vance, Franklin, Warren, Halifax); Henderson Oxford Airport (Granville, Vance, Oxford, Henderson); Franklin-Vance-Warren Opportunity; Franklin-Granville-Vance Smart Start; Vaya (Mental Health); Drewry Solid Waste Site (Warren); Warren County waterlines in Vance County; Vance County waterlines in Franklin County – Tower Road; Kerr Tar Council of Governments



V a n c e C o u n t y . o r g



FY2023 - 2024 Goals Review

Goal Review for FY23-24

- Explore opportunities for partnerships (VGCC and others) that seek to enhance small business development.
- Successful implementation of Economic Development Strategic Plan.
- Begin planning and identifying opportunities for distributing and utilizing opioid settlement funds and support educational programs that seek to reduce drug dependency.
- Implement community paramedicine program that seeks to improve community health, reduce frequent fliers, and assist in lowering EMS call volume.
- Begin construction of Phase 1B of the county water system and offer public information/signup meetings with a goal of increasing signups 20% above the current level.



V a n c e C o u n t y . o r g



Goal Prioritization for FY2024-2025

Proposed Goals as Submitted

1. Retain land for new EMS headquarters (Taylor).
2. Retain or assist in the creation of 150 new jobs and \$10 million in new investment for the county (Hester).
3. Locate potential land sites for new EMS station and new EMS substation in northern part of county (Feimster).
4. Locate potential land sites for new jail construction and begin process for locating funding for its construction (Feimster).
5. Complete investigation for Vance County fire department status and make determination whether will be county or volunteer once study comes back (Feimster).
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7. .
8. .
9. .



